

Topic: Contemporary SWAT Command Issues (2 hours)

Instructor: Major Steve Ijames, Springfield, Missouri Police (retired)

- I. Contemporary SWAT Command Issues:
 - a. SWAT historical overview
 - i. How did we get here, and what does the past tell us?
 - ii. Agency SWAT expectations and critical self-analysis.
 - iii. Key concepts:
 - b. Pre-incident "if/then" contingency planning
 - i. Reconciling agency expectations with operational capabilities
 - ii. Training team members and incident commanders
 - iii. Equip the team based on operational needs

- II. Contemporary SWAT Command Issues:
 - a. What are we up against?
 - i. Trends and topics in challenging the role of SWAT today
 - ii. Risk assessment and analysis related to #1
 - iii. Overview of incidents and related challenges
 3. Mitigation strategies:
 - b. Training
 - i. Risk Management
 - ii. Command and Control